

The Business Environment in Okinawa Prefecture







(1) Competitive Advantage of Okinawa's Ideal Location



With major Asian cities within range of 4 hours, located in the heart of East Asia



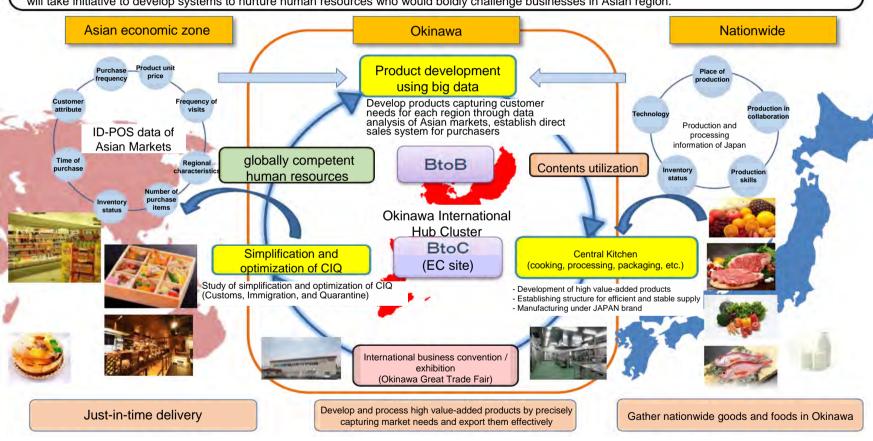




Okinawa International Hub Cluster Strategy for Asian Market



We will build a logistics and distribution channels innovation cycle for Asian economic zone to contribute to the development of an environment for B to B and B to C business of small and medium-sized businesses through opportunities such as business conventions by pursuing reduction in CIQ process load in trading business, while aiming to build development, processing, and production bases of high value-added products as "Central Kitchen" by concentrating nationwide foods and goods in Okinawa in order to export safe and trusted foods of Japan, according to the market needs. Furthermore, we will take initiative to develop systems to nurture human resources who would boldly challenge businesses in Asian region.





Source: International Hub Cluster Office

Strategy for further development as international logistics hub point





(1) Completion of logistics center (2015)

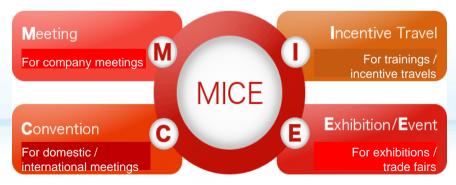
- Parts center for electronic components
- ◆ EC inventory control center for Asia

(2) Collaboration with other regions in Japan

 Gather nationwide foods and goods in Okinawa to build a business model to expand into Asia

(3) Development of large-scale MICE facility with capacity of around 20,000 people (2020)

- < Example of collaborated business between Okinawa and other regions (budgeted by METI, etc.)>
- Product development using commercial products of Okinawa (Hokkaido x Okinawa)
- Project to develop food market in Middle Eastern Gulf area (Hokkaido x Kyushu x Okinawa)
- •Global collaboration project of agriculture, commerce and industry (Hokkaido x Okinawa)
- •Global collaboration project of agriculture, commerce and industry (Mie x Okinawa)
- Okinawa International Hub Cluster Project (Okinawa x wider region)
- Asia global human resource development project (Okinawa x Kyushu)
- •Regional brand overseas development project (Okinawa x Hokkaido x other regions)

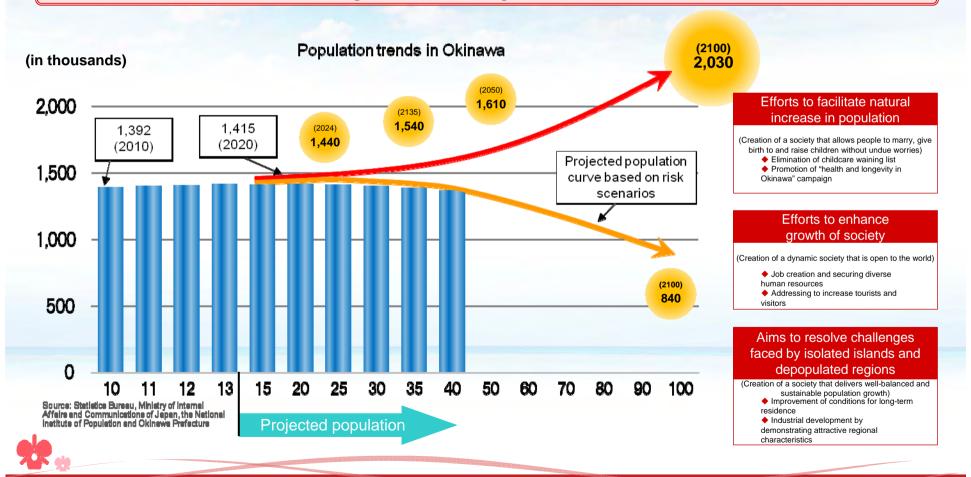




Population of Okinawa (Future Prospects)



The population of Okinawa is expected to take a downward turn in and after 2025. Population is on the increase at this stage, but active steps towards population growth are being taken now.



Number of Visitors to Okinawa

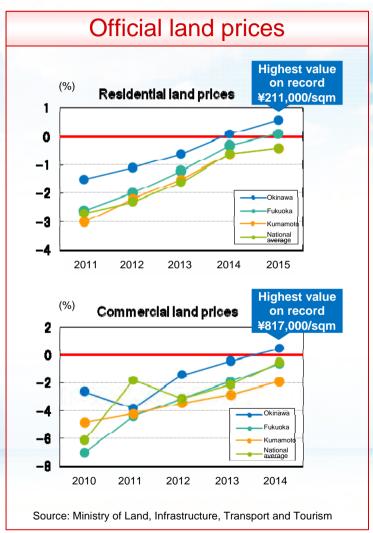


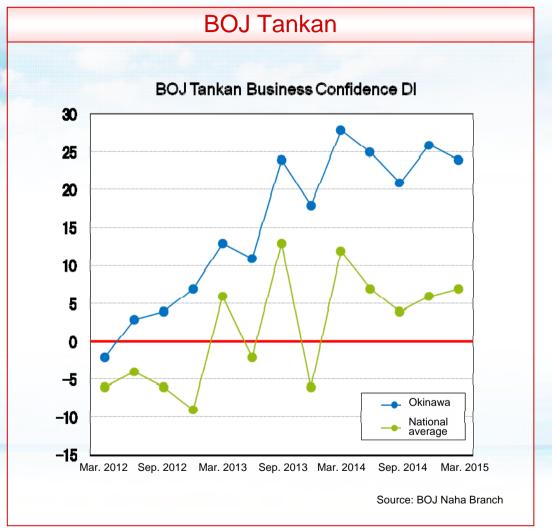
FY2014 marked a record 7.16 million tourists visiting Okinawa
The number of overseas tourists was 980,000 (up 57% YoY), reaching a record high

(¥ billion) (in thousands) Trends in the number of visitors and tourism revenues 600 10,000 arget for FY2015 7,600,000 500 Target for FY2021 10,000,000 8,000 400 6,000 300 4,000 200 Number of port call by cruise ships in 2014: 162 Number of visitors in Scheduled number of port call in 2015: 212 (up FY2014 2,000 100 0 05 06 07 08 09 10 11 12 13 14 2015 2021 (fiscal year) Source: Tourism Handbook, Overseas visitors Tourism revenues Okinawa Prefecture

Recent Economic Trends 1



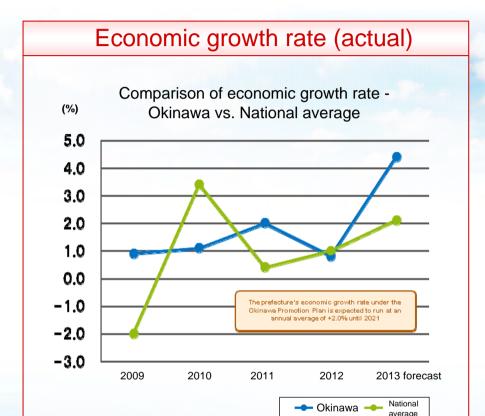




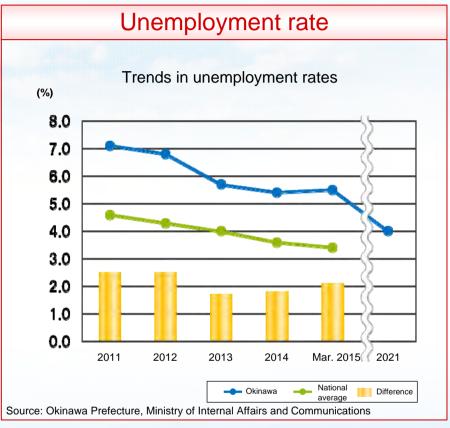


Recent Economic Trends 2





Source: Okinawa Prefecture. Cabinet Office. Government of Japan



- Okinawa has maintained higher rates of economic growth than the national average
- In the past, Okinawa suffered nearly twice the unemployment rate of the national average, but the rates have steadily fallen, becoming closer to the national level.

